



The Five-Question Gut Check

Thirty seconds, before the full paperwork.

Who benefits: *from this system, specifically, not just the business?*

Who is harmed: *or carries the downside if it is wrong?*

Who decided: *to build or deploy it, and were the people above anywhere near the room?*

Who can challenge it: *if it gets them wrong, and does that path actually work, or just exist on a slide?*

At what scale: *one bad call, or one bad pattern repeated against everyone the system touches?*

Five questions, not a form. If one of them stalls you, that is the finding, and it is where the fuller artifacts on this shelf earn their keep.